

**“Project Management Using Earned Value”
Case Study Solution 37.1**



37.1

CASE

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**Project
Searchlight**

Solution A

Budget Baseline Log

Project Searchlight

Budget Baseline Log

| | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
|--------------------|--------------|-------------------------------|----------------------|--------------------------------------|----------------------------|-------------------------|--|-----------------------------------|----------------------------------|---|
| Transaction Number | Date | Description | Contract Target Cost | Authorized Unpriced Work | Contract Budget Base (CBB) | Management Reserve (MR) | Performance Measurement Baseline (PMB) | Undistributed Budget (UB) | Allocated (Distributed) Budget | Remarks/Notes |
| 1 | 14 Jan Yr01 | Contract Award | 100,000 | | 100,000 | 9,000 | 91,000 | 91,000 | | Establish contract budget and BBL |
| | 31 Jan Yr01 | January CPR | 100,000 | | 100,000 | 9,000 | 91,000 | 91,000 | | |
| 2 | 28 Feb Yr01 | Establish Baseline | | | | (2,500) | 2500 | (91,000) | 91,000 <u>2,500</u> 93,500 | Issue CAADs for all authorized work and establish MR |
| | 28 Feb Yr01 | February CPR | 100,000 | | 100,000 | 6,500 | 93,500 | | 93,500 | |
| 3 | 23 Apr Yr01 | P0001 | 1,000 | | 1,000 | | 1,000 | 1,000 | | Log Modification P0001 into Contract |
| | 01 May Yr01 | April CPR | 101,000 | | 101,000 | 6,500 | 94,500 | 1,000 | 93,500 | |
| 4 | 16 May Yr01 | Establish P0001 CAs | | | | 75 | (75) | (75) <u>(925)</u> (1,000) | 925 | PM could not attain 10%MRN had to settle for 7.5% |
| 5 | 22 May Yr01 | SWO (AM/PM Con Fr) | | | | | | 800 | (800) | Transfer remaining budget from CA to UB (SOW still exists) |
| | 29 May Yr01 | May CPR | 101,000 | | 101,000 | 6,575 | 94,425 | 800 | 93,625 | |
| 6 | 10 June Yr01 | PSM Design | | 10,000 | 10,000 | | 10,000 | 10,000 <u>(3,000)</u> 7,000 | 3,000 | Only a portion of work planned since change not yet negotiated. |
| | 03 Jul Yr01 | June CPR | 101,000 | 10,000 | 111,000 | 6,575 | 104,425 | 7,800 | 96,625 | |
| 7 | 20 Aug Yr01 | Continue with PSM Design | | | | | | (3,000) | 3,000 | 3 months additional CAADs authorized |
| | 28 Aug Yr01 | August CPR | 101,000 | 10,000 | 111,000 | 6,575 | 104,425 | 4,800 | 99,625 | |
| 8 | 22 Oct Yr01 | P0002 Definitized | 9,500 | (9,500) <u>(500)</u> (10,000) | (500) | 400 | (500) <u>(400)</u> (900) | (500) <u>(400)</u> (900) | | 500 negotiation loss; 400 Management Reserve established |
| | 30 Oct Yr01 | October CPR | 110,500 | | 110,500 | 6,975 | 103,525 | 3,900 | 99,625 | |
| 9 | 25 Nov Yr01 | Establish remaining P0002 CAs | | | | | | (3,100) | 3,100 | Issue CAADs for remaining P0002 work |
| | 25 Nov Yr01 | November CPR | 110,500 | | 110,500 | 6,975 | 103,525 | 800 | 102,725 | Remaining SOW from SWO still in UB. |

Solution B

Cost Performance Report Formats 1 & 3 Supporting the Budget Baseline Log

Project Searchlight

| Cost Performance Report | | | | | | | | | | | | | | | |
|--|--------------------|----------------------------------|--------------------------------|----------------------|-----------------|--|---------------------|--|-------------------------|-----------|---------------------------|-------------------------|------------------|----------------|---------------|
| Format 1 - Work Breakdown Structure | | | | | | | | | | | | | Dollars In _____ | | |
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | |
| | | | | c. Type | | | | | | | | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | |
| a. Quantity | b. Negotiated Cost | c. Est. Cost Auth. Unpriced Work | | d. Target Profit/Fee | e. Target Price | f. Estimated Price | g. Contract Ceiling | h. Estimated Contract Ceiling | | | | | | | |
| | 100,000 | 0 | | | | | | | | | | | | | |
| 6. Estimated Cost at Completion | | | | | | 7. Authorized Contractor Representative | | | | | | | | | |
| Management Estimate at Completion (1) | | Contract Budget Base (2) | | Variance (3) | | a. Name (Last, First, Middle Initial) | | | b. Title | | | | | | |
| a. Best Case | | | | | | c. Signature | | | d. Date Signed (YYMMDD) | | | | | | |
| b. Worst Case | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | |
| (1) | Current Period | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | 91,000 | | | |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | 91,000 | | | |
| f. Management Reserve | | | | | | | | | | | | 9,000 | | | |
| g. TOTAL | | | | | | | | | | | | 100,000 | | | |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | | Dollars In _____ | |
|---|----------------------|--|--|--|-------------------------------------|---|--|---|---------------------------|---|------------------------------------|-------------------------|------|----------------------------|-------------------|----------------|
| 1. Contractor | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | | |
| a. Name | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) January | | | | | |
| b. Location (Address & Zip Code) | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | | | |
| | | | c. Type | | d. Share Ratio | | | | | | | | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost 100,000 | | b. Negotiated Contract Changes 0 | | c. Current Negotiated Cost (a. + b.) 100,000 | | d. Estimated Cost Of Authorized Unpriced Work 0 | | e. Contract Budget Base (c. + d.) 100,000 | | f. Total Allocated Budget 100,000 | | g. Difference (e. - f.) | | | | |
| h. Contract Start Date (YYMMDD) | | i. Contract Definition Date (YYMMDD) | | | j. Planned Completion Date (YYMMDD) | | k. Contract Completion Date (YYMMDD) | | | l. Estimated Completion Date (YYMMDD) | | | | | | |
| 6. Performance Data | | | | | | | | | | | | | | | | |
| (1) | BCWS CUM To Date (2) | BCWS For Report Period (3) Jan | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | | | | | | Undis-tributed Budget (15) | Total Budget (16) | |
| | | | Six Month Forecast | | | | | | (Enter Specified Periods) | | | | | | | |
| | | | +1 Feb (4) | +2 Mar (5) | +3 Apr (6) | +4 May (7) | +5 Jun (8) | +6 Jul (9) | (10) | (11) | (12) | (13) | (14) | | | |
| a. Performance Measurement Baseline (Beginning Of Period) | ← | | | | | 0 | | | | | | | | | 91,000 | 91,000 |
| b. Baseline Changes Authorized During Report Period | | | | | | | | | | | | | | | | |
| c. Performance Measurement Baseline (End of Period) | | | ← | | | | | 0 | | | | | | | 91,000 | 91,000 |
| 7. Management Reserve | | | | | | | | | | | | | | | | 9,000 |
| 8. Total | | | | | | | | | | | | | | | | 100,000 |

| <div style="text-align: center;">Cost Performance Report</div> <div style="text-align: center;">Format 1 - Work Breakdown Structure</div> | | | | | | | | | | | | | Dollars In _____ | | |
|---|---------------------------------------|----------------------------------|--------------------------------|---------------------------------------|--------------------|--|-------------------------------|--|---------------|-----------|---------------------------|-------------------------|------------------|----------------|---------------|
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | February | | | |
| | | | | c. Type | | | | | | | | d. Share Ratio | | | |
| 5. Contract Data | | | | | | | | | | | | | | | |
| a. Quantity | b. Negotiated Cost | c. Est. Cost Auth. Unpriced Work | d. Target Profit/Fee | e. Target Price | f. Estimated Price | g. Contract Ceiling | h. Estimated Contract Ceiling | | | | | | | | |
| | 100,000 | 0 | | | | | | | | | | | | | |
| 6. Estimated Cost at Completion | | | | | | 7. Authorized Contractor Representative | | | | | | | | | |
| | Management Estimate at Completion (1) | Contract Budget Base (2) | Variance (3) | a. Name (Last, First, Middle Initial) | | | b. Title | | | | | | | | |
| a. Best Case | | | | c. Signature | | | d. Date Signed (YYMMDD) | | | | | | | | |
| b. Worst Case | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | |
| (1) Item | Current Period | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | | | | |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | | | | 93,500 |
| f. Management Reserve | | | | | | | | | | | | | | | 6,500 |
| g. TOTAL | | | | | | | | | | | | | | | 100,000 |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | Dollars In _____ | | | | | | |
|---|----------------------|--------------------------------|--|--------------------------------------|------------|--|---------------|--|---|------------|------------|---|------------|---------------------------|---|---------------------------------------|----------------|-------------------------|--|--|
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | | | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) February | | | | | | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | | | | | | |
| | | | | c. Type | | d. Share Ratio | | | | | | | | | | | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost 100,000 | | | b. Negotiated Contract Changes 0 | | | c. Current Negotiated Cost (a. + b.) 100,000 | | | d. Estimated Cost Of Authorized Unpriced Work 0 | | | e. Contract Budget Base (c. + d.) 100,000 | | | f. Total Allocated Budget 100,000 | | | g. Difference (e. - f.) | | |
| h. Contract Start Date (YYMMDD) | | | | i. Contract Definition Date (YYMMDD) | | | | j. Planned Completion Date (YYMMDD) | | | | k. Contract Completion Date (YYMMDD) | | | | l. Estimated Completion Date (YYMMDD) | | | | |
| 6. Performance Data | | | | | | | | | | | | | | | | | | | | |
| (1) | BCWS CUM To Date (2) | BCWS For Report Period Feb (3) | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | | | | | | Undistributed Budget (15) | Total Budget (16) | | | | | |
| | | | Six Month Forecast | | | | | | (Enter Specified Periods) | | | | | | | | | | | |
| | | | +1 Mar (4) | +2 Apr (5) | +3 May (6) | +4 Jun (7) | +5 Jul (8) | +6 Aug (9) | (10) | (11) | (12) | (13) | (14) | | | | | | | |
| a. Performance Measurement Baseline (Beginning Of Period) | | | | | | 0 | | | | | | | | | | 91,000 | 91,000 | | | |
| b. Baseline Changes Authorized During Report Period Baselined | | | XX | XXX | XXX | XXX | XXX | XXX | XXX | XXX | XXX | XXX | XXX | XXX | XXX | (91,000) | | | | |
| c. Performance Measurement Baseline (End of Period) | | | | | | | 93,500 | | | | | | | | | 0 | 93,500 | | | |
| 7. Management Reserve | | | | | | | | | | | | | | | | | 6,500 | | | |
| 8. Total | | | | | | | | | | | | | | | | | 100,000 | | | |

On Analysis Page
MR Use: Debited 2,500 to establish baseline

| Cost Performance Report | | | | | | | | | | | | | | | |
|---|--------------------------|---|---|-------------------------------------|-------------|--------------------------|--------------------------|--|------------------|--------------------|------------------------------|----------------------------|------------------|-------------------------------|------------------|
| Format 1 - Work Breakdown Structure | | | | | | | | | | | | | Dollars In _____ | | |
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | |
| | | | | c. Type | | | | | | | | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | |
| a. Quantity | | b. Negotiated Cost 101,000 | | c. Est. Cost Auth. Unpriced Work | | d. Target Profit/Fee | | e. Target Price | | f. Estimated Price | | g. Contract Ceiling | | h. Estimated Contract Ceiling | |
| 6. Estimated Cost at Completion | | | | | | | | 7. Authorized Contractor Representative | | | | | | | |
| | | Management Estimate at Completion (1) | | Contract Budget Base (2) | | Variance (3) | | a. Name (Last, First, Middle Initial) | | | | b. Title | | | |
| a. Best Case | | | | | | | | c. Signature | | | | d. Date Signed (YYMMDD) | | | |
| b. Worst Case | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | |
| Item (1) | Current Period | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | | | | |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | | | | |
| f. Management Reserve | | | | | | | | | | | | | | | |
| g. TOTAL | | | | | | | | | | | | | | | |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | Dollars In _____ | | | |
|---|----------------------|--|--|--|------------------|---|------------------|---|--|---|----------------------------------|---------------------------------------|----------------|----------------------------|-------------------|--|--|
| 1. Contractor | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | | | |
| a. Name | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) April | | | | | | |
| b. Location (Address & Zip Code) | | | b. Number | | c. Type | | d. Share Ratio | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost 100,000 | | b. Negotiated Contract Changes 1,000 | | c. Current Negotiated Cost (a. + b.) 101,000 | | d. Estimated Cost Of Authorized Unpriced Work 0 | | e. Contract Budget Base (c. + d.) 101,000 | | f. Total Allocated Budget 101,000 | | g. Difference (e. - f.) | | | | | |
| h. Contract Start Date (YYMMDD) | | | i. Contract Definition Date (YYMMDD) | | | j. Planned Completion Date (YYMMDD) | | | k. Contract Completion Date (YYMMDD) | | | l. Estimated Completion Date (YYMMDD) | | | | | |
| 6. Performance Data | | | | | | | | | | | | | | | | | |
| (1) Item | (2) BCWS CUM To Date | (3) BCWS For Report Period Apr | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | (Enter Specified Periods) | | | | | (15) Undis-tributed Budget | (16) Total Budget | | |
| | | | Six Month Forecast | | | | | | | | | | | | | | |
| | | | +1 May | +2 Jun | +3 Jul | +4 Aug | +5 Sep | +6 Oct | (10) | (11) | (12) | (13) | (14) | | | | |
| a. Performance Measurement Baseline (Beginning Of Period) | | | | | | 93,500 | | | | | | | | 0 | 93,500 | | |
| b. Baseline Changes Authorized During Report Period P0001 | | | | | | | | | | | | | | 1,000 | | | |
| c. Performance Measurement Baseline (End of Period) | | | | | | | | 93,500 | | | | | | 1,000 | 94,500 | | |
| 7. Management Reserve | | | | | | | | | | | | | | | 6,500 | | |
| 8. Total | | | | | | | | | | | | | | | 101,000 | | |

On Analysis Format Page

UB: P0001 1,000

Classification (When filled in)

| Cost Performance Report | | | | | | | | | | | | | | | |
|---|---|-------------------------------------|---|--------------------|--------------------|--------------------------|--|--|------------------|----------------------------|------------------------------|-------------------------|------------------|-------------------|------------------|
| Format 1 - Work Breakdown Structure | | | | | | | | | | | | | Dollars In _____ | | |
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | |
| | | | | c. Type | | | | | | | | | | | d. Share Ratio |
| 5. Contract Data | | | | | | | | | | | | | | | |
| a. Quantity | b. Negotiated Cost 101,000 | c. Est. Cost Auth. Unpriced Work | d. Target Profit/Fee | e. Target Price | f. Estimated Price | g. Contract Ceiling | h. Estimated Contract Ceiling | | | | | | | | |
| 6. Estimated Cost at Completion | | | | | | | 7. Authorized Contractor Representative | | | | | | | | |
| | Management Estimate at Completion (1) | Contract Budget Base (2) | Variance (3) | | | | a. Name (Last, First, Middle Initial) | | | b. Title | | | | | |
| a. Best Case | | | | | | | c. Signature | | | d. Date Signed (YYMMDD) | | | | | |
| b. Worst Case | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | |
| Item (1) | Current Period | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | 800 | | | |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | 94,425 | | | |
| f. Management Reserve | | | | | | | | | | | | 6,575 | | | |
| g. TOTAL | | | | | | | | | | | | 101,000 | | | |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | Dollars In _____ | | |
|--|----------------------|-----------------------------------|--|--------------------------------------|------------|---|------------|--|--------------------------------------|---------------------------|------|---------------------------------------|------|---------------------------|-------------------|----------------|
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | May | | | | |
| | | | | c. Type | | | | | | | | d. Share Ratio | | | | b. To (YYMMDD) |
| 5. Contract Data | | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost | | b. Negotiated Contract Changes | | c. Current Negotiated Cost (a. + b.) | | d. Estimated Cost Of Authorized Unpriced Work | | e. Contract Budget Base (c. + d.) | | f. Total Allocated Budget | | g. Difference (e. - f.) | | | | |
| 100,000 | | 1,000 | | 101,000 | | 0 | | 101,000 | | 101,000 | | | | | | |
| h. Contract Start Date (YYMMDD) | | | i. Contract Definition Date (YYMMDD) | | | j. Planned Completion Date (YYMMDD) | | | k. Contract Completion Date (YYMMDD) | | | l. Estimated Completion Date (YYMMDD) | | | | |
| 6. Performance Data | | | | | | | | | | | | | | | | |
| (1) | BCWS CUM To Date (2) | BCWS For Report Period (3) May | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | (Enter Specified Periods) | | | | | Undistributed Budget (15) | Total Budget (16) | |
| | | | Six Month Forecast | | | | | | | | | | | | | |
| | | | +1 Jun (4) | +2 Jul (5) | +3 Aug (6) | +4 Sep (7) | +5 Oct (8) | +6 Nov (9) | (10) | (11) | (12) | (13) | (14) | | | |
| a. Performance Measurement Baseline (Beginning Of Period) | | | | | | 93,500 | | | | | | | | | 1,000 | 94,500 |
| b. Baseline Changes Authorized During Report Period Baselined P0001 MR from P0001 Stop Work Order | | | | | | | | | | | | | | | | |
| | | 125 | 400 | 200 | 200 | | | | | | | | | | (925) | |
| | | (100) | (200) | (200) | (150) | (150) | | | | | | | | | (75) 800 | (75) |
| c. Performance Measurement Baseline (End of Period) | | | | | | | | | | | | | | | 800 | 94,425 |
| <div style="border: 1px solid gray; padding: 5px; width: fit-content; margin: auto;"> On Analysis Format Page UB: Stop Work Order= 800K MR Use: 75K credited from P0001 </div> | | | | | | | | | | | | | | | | |
| 7. Management Reserve | | | | | | | | | | | | | | | | 6,575 |
| 8. Total | | | | | | | | | | | | | | | | 101,000 |

| Cost Performance Report | | | | | | | | | | | | | | | | |
|--|--------------------|---------------------------------------|--------------------------------|---|----------|----------------------|--------------------|--|---------------|--------------------|--------------------|---------------------------|------------------|-------------------------------|----------------|----------------|
| Format 1 - Work Breakdown Structure | | | | | | | | | | | | | Dollars In _____ | | | |
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | June | | | | |
| | | | | c. Type | | | | | | | | d. Share Ratio | | | | b. To (YYMMDD) |
| 5. Contract Data | | | | | | | | | | | | | | | | |
| a. Quantity | | b. Negotiated Cost 101,000 | | c. Est. Cost Auth. Unpriced Work 10,000 | | d. Target Profit/Fee | | e. Target Price | | f. Estimated Price | | g. Contract Ceiling | | h. Estimated Contract Ceiling | | |
| 6. Estimated Cost at Completion | | | | | | | | 7. Authorized Contractor Representative | | | | | | | | |
| | | Management Estimate at Completion (1) | | Contract Budget Base (2) | | Variance (3) | | a. Name (Last, First, Middle Initial) | | | | b. Title | | | | |
| a. Best Case | | | | | | | | c. Signature | | | | d. Date Signed (YYMMDD) | | | | |
| b. Worst Case | | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | | |
| (1) Item | Current Period | | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) | |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | | | | 7,800 | |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | | | | 104,425 | |
| f. Management Reserve | | | | | | | | | | | | | | | 6,575 | |
| g. TOTAL | | | | | | | | | | | | | | | 111,000 | |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | Dollars In _____ | |
|---|----------------------|--------------------------------|--|--------------------------------------|------------|---|------------|--|--------------------------------------|---------------------------|------|---------------------------------------|------|---------------------------|-------------------|
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | |
| | | | | c. Type | | | | | | | | d. Share Ratio | | | |
| 5. Contract Data | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost | | b. Negotiated Contract Changes | | c. Current Negotiated Cost (a. + b.) | | d. Estimated Cost Of Authorized Unpriced Work | | e. Contract Budget Base (c. + d.) | | f. Total Allocated Budget | | g. Difference (e. - f.) | | | |
| 100,000 | | 1,000 | | 101,000 | | 10,000 | | 111,000 | | 111,000 | | | | | |
| h. Contract Start Date (YYMMDD) | | | i. Contract Definition Date (YYMMDD) | | | j. Planned Completion Date (YYMMDD) | | | k. Contract Completion Date (YYMMDD) | | | l. Estimated Completion Date (YYMMDD) | | | |
| 6. Performance Data | | | | | | | | | | | | | | | |
| (1) | BCWS CUM To Date (2) | BCWS For Report Period Jun (3) | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | (Enter Specified Periods) | | | | | Undistributed Budget (15) | Total Budget (16) |
| | | | Six Month Forecast | | | | | | | | | | | | |
| | | | +1 Jul (4) | +2 Aug (5) | +3 Sep (6) | +4 Oct (7) | +5 Nov (8) | +6 Dec (9) | (10) | (11) | (12) | (13) | (14) | | |
| a. Performance Measurement Baseline (Beginning Of Period) | | | | | | 93,625 | | | | | | | | 800 | 94,425 |
| b. Baseline Changes Authorized During Report Period | | | | | | | | | | | | | | | |
| PSM Design ECP | | | | | | | | | | | | | | 10,000 | |
| PSM Design Initial Work | | 1,000 | 1,000 | 1,000 | | | | | | | | | | (3,000) | |
| c. Performance Measurement Baseline (End of Period) | | | | | | | | | | | | | | 7,800 | 104,425 |
| 7. Management Reserve | | | | | | | | | | | | | | | 6,575 |
| 8. Total | | | | | | | | | | | | | | | 111,000 |

On Analysis Page
 UB: Stop Work Order= 800K
 PSM Design= 7,000K
 Total= 7,800K

| Cost Performance Report | | | | | | | | | | | | | | | |
|--|--------------------------------------|---|--------------------------------|--------------|-----------------|---|---|--------------------------------|---------------|-------------------------------|---------------------------|-------------|------------------|----------------|----------------|
| Format 1 - Work Breakdown Structure | | | | | | | | | | | | | Dollars In _____ | | |
| 1. Contractor | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | |
| a. Name | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | | |
| b. Location (Address & Zip Code) | | | b. Number | | | | b. Phase (X one) <input checked="" type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | | |
| | | | c. Type | | d. Share Ratio | | | | | | | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | |
| a. Quantity | b. Negotiated Cost 101,000 | c. Est. Cost Auth. Unpriced Work 10,000 | d. Target Profit/Fee | | e. Target Price | f. Estimated Price | | g. Contract Ceiling | | h. Estimated Contract Ceiling | | | | | |
| 6. Estimated Cost at Completion | | | | | | 7. Authorized Contractor Representative | | | | | | | | | |
| | | Management Estimate at Completion (1) | Contract Budget Base (2) | | Variance (3) | | a. Name (Last, First, Middle Initial) | | | b. Title | | | | | |
| a. Best Case | | | | | | | c. Signature | | | d. Date Signed (YYMMDD) | | | | | |
| b. Worst Case | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | |
| (1) Item | Current Period | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | | | | 4,800 |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | | | | 104,425 |
| f. Management Reserve | | | | | | | | | | | | | | | 6,575 |
| g. TOTAL | | | | | | | | | | | | | | | 111,000 |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | Dollars In _____ | | |
|---|----------------------|--------------------------------|--|--------------------------------------|------------|---|------------|--|--------------------------------------|-----------------------------|------|---------------------------------------|------|----------------------------|-------------------|----------------|
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | August | | | | |
| | | | | c. Type | | | | | | | | d. Share Ratio | | | | b. To (YYMMDD) |
| 5. Contract Data | | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost | | b. Negotiated Contract Changes | | c. Current Negotiated Cost (a. + b.) | | d. Estimated Cost Of Authorized Unpriced Work | | e. Contract Budget Base (c. + d.) | | f. Total Allocated 0 Budget | | g. Difference (e. - f.) | | | | |
| 100,000 | | 1,000 | | 101,000 | | 10,000 | | 111,000 | | 111,000 | | | | | | |
| h. Contract Start Date (YYMMDD) | | | i. Contract Definitization Date (YYMMDD) | | | j. Planned Completion Date (YYMMDD) | | | k. Contract Completion Date (YYMMDD) | | | l. Estimated Completion Date (YYMMDD) | | | | |
| 6. Performance Data | | | | | | | | | | | | | | | | |
| (1) | BCWS CUM To Date (2) | BCWS For Report Period Aug (3) | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | | | | | | Undis-tributed Budget (15) | Total Budget (16) | |
| | | | Six Month Forecast | | | | | | (Enter Specified Periods) | | | | | | | |
| | | | +1 Sep (4) | +2 Oct (5) | +3 Nov (6) | +4 Dec (7) | +5 Jan (8) | +6 Feb (9) | (10) | (11) | (12) | (13) | (14) | | | |
| a. Performance Measurement Baseline (Beginning Of Period) | | | | | | 96,625 | | | | | | | | | 7,800 | 104,425 |
| b. Baseline Changes Authorized During Report Period Continue PSM ECP | | | 1,000 | 1,000 | 1,000 | | | | | | | | | | (3,000) | |
| c. Performance Measurement Baseline (End of Period) | | | | | | | | 99,625 | | | | | | | 4,800 | 104,425 |
| 7. Management Reserve | | | | | | | | | | | | | | | | 6,575 |
| 8. Total | | | | | | | | | | | | | | | | 111,000 |

On Analysis Format Page
 UB: Stop Work Order= 800K
 PSM Design ECP= 4,000K
 Total= 4,800K

| Cost Performance Report | | | | | | | | | | | | | | | | |
|--|--------------------|---------------------------------------|--------------------------------|----------------------------------|----------|----------------------|--------------------|--|---------------|--------------------|---------------------------|-------------------------|---------------|-------------------------------|---------------|----------------|
| Format 1 - Work Breakdown Structure | | | | | | | | | | | | | | Dollars In _____ | | |
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | October | | | | |
| | | | | c. Type | | | | | | | | | | | | d. Share Ratio |
| 5. Contract Data | | | | | | | | | | | | | | | | |
| a. Quantity | | b. Negotiated Cost 110,500 | | c. Est. Cost Auth. Unpriced Work | | d. Target Profit/Fee | | e. Target Price | | f. Estimated Price | | g. Contract Ceiling | | h. Estimated Contract Ceiling | | |
| 6. Estimated Cost at Completion | | | | | | | | 7. Authorized Contractor Representative | | | | | | | | |
| | | Management Estimate at Completion (1) | | Contract Budget Base (2) | | Variance (3) | | a. Name (Last, First, Middle Initial) | | | | b. Title | | | | |
| a. Best Case | | | | | | | | c. Signature | | | | d. Date Signed (YYMMDD) | | | | |
| b. Worst Case | | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | | |
| (1) Item | Current Period | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) | |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | | | | | |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | | | | | |
| f. Management Reserve | | | | | | | | | | | | | | | | |
| g. TOTAL | | | | | | | | | | | | | | | | |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | Dollars In _____ | | | | |
|---|-------------------------------|---|--|------------------|------------------|--------------------------------------|------------------|--|---|------|------|---------------------------------------|------|----------------------------------|-----------------------------|----------------|-------------------------|--|
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | October | | | | | | |
| | | | | c. Type | | | | | | | | d. Share Ratio | | | | b. To (YYMMDD) | | |
| 5. Contract Data | | | | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost | | | b. Negotiated Contract Changes | | | c. Current Negotiated Cost (a. + b.) | | | d. Estimated Cost Of Authorized Unpriced Work | | | e. Contract Budget Base (c. + d.) | | | f. Total Allocated 0 Budget | | g. Difference (e. - f.) | |
| 100,000 | | | 10,500 | | | 110,500 | | | 0 | | | 110,500 | | | 110,500 | | | |
| h. Contract Start Date (YYMMDD) | | | i. Contract Definitization Date (YYMMDD) | | | j. Planned Completion Date (YYMMDD) | | | k. Contract Completion Date (YYMMDD) | | | l. Estimated Completion Date (YYMMDD) | | | | | | |
| 6. Performance Data | | | | | | | | | | | | | | | | | | |
| Item (1) | BCWS CUM To Date (2) | BCWS For Report Period Oct (3) | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | (Enter Specified Periods) | | | | | Undis-tributed Budget (15) | Total Budget (16) | | | |
| | | | Six Month Forecast | | | | | | | | | | | | | | | |
| | | | +1 Nov (4) | +2 Dec (5) | +3 Jan (6) | +4 Feb (7) | +5 Mar (8) | +6 Apr (9) | (10) | (11) | (12) | (13) | (14) | | | | | |
| a. Performance Measurement Baseline (Beginning Of Period) | | | | | | 99,625 | | | | | | | | 4,800 | 104,425 | | | |
| b. Baseline Changes Authorized During Report Period | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | (500) | (500) | | | |
| | | | | | | | | | | | | | | (400) | (400) | | | |
| c. Performance Measurement Baseline (End of Period) | | | | | | | | | | | | | | 3,900 | 103,525 | | | |
| 7. Management Reserve | | | | | | | | | | | | | | | 6,975 | | | |
| 8. Total | | | | | | | | | | | | | | | 110,500 | | | |

On Analysis Page

UB: Stop Work Order= 800K

P0002= 3,100K

Total= 3,900K

MR Use: P0002 Credit= 400K

| Cost Performance Report | | | | | | | | | | | | | | | |
|--|--------------------|---------------------------------------|--------------------------------|----------------------------------|----------|----------------------|---|--|---------------|--------------------|---------------------------|-------------------------|------------------|-------------------------------|---------------|
| Format 1 - Work Breakdown Structure | | | | | | | | | | | | | Dollars In _____ | | |
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | November | | | |
| | | | | c. Type | | | | | | | | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | |
| a. Quantity | | b. Negotiated Cost 110,500 | | c. Est. Cost Auth. Unpriced Work | | d. Target Profit/Fee | | e. Target Price | | f. Estimated Price | | g. Contract Ceiling | | h. Estimated Contract Ceiling | |
| 6. Estimated Cost at Completion | | | | | | | 7. Authorized Contractor Representative | | | | | | | | |
| | | Management Estimate at Completion (1) | | Contract Budget Base (2) | | Variance (3) | | a. Name (Last, First, Middle Initial) | | | | b. Title | | | |
| a. Best Case | | | | | | | | c. Signature | | | | d. Date Signed (YYMMDD) | | | |
| b. Worst Case | | | | | | | | | | | | | | | |
| c. Most Likely | | | | | | | | | | | | | | | |
| 8. Performance Data | | | | | | | | | | | | | | | |
| (1) Item | Current Period | | | | | Cumulative To Date | | | | | Reprogramming Adjustments | | At Completion | | |
| | Budgeted Cost | | Actual Cost Work Performed (4) | Variance | | Budgeted Cost | | Actual Cost Work Performed (9) | Variance | | Cost Variance (12) | Budget (13) | Budgeted (14) | Estimated (15) | Variance (16) |
| | Work Scheduled (2) | Work Performed (3) | | Schedule (5) | Cost (6) | Work Scheduled (7) | Work Performed (8) | | Schedule (10) | Cost (11) | | | | | |
| a. Work Breakdown Structure Element | | | | | | | | | | | | | | | |
| b. Cost Of Money | | | | | | | | | | | | | | | |
| c. Gen. & Admin. | | | | | | | | | | | | | | | |
| d. Undistributed Budget | | | | | | | | | | | | | | | |
| e. Subtotal (Performance Measurement Baseline) | | | | | | | | | | | | | | | |
| f. Management Reserve | | | | | | | | | | | | | | | |
| g. TOTAL | | | | | | | | | | | | | | | |
| 9. Reconciliation To Contract Budget Base | | | | | | | | | | | | | | | |
| a. Variance Adjustment | | | | | | | | | | | | | | | |
| b. Total Contract Variance | | | | | | | | | | | | | | | |

| Cost Performance Report Format 3 - Baseline | | | | | | | | | | | | | | Dollars In _____ | | | | | | |
|--|----------------------|--------------------------------|--|--------------------------------------|------------|--------------------------------------|------------|--|---|------|------|--------------------------------------|------|---------------------------|-----------------------------|---------------------------------------|---------|-------------------------|--|--|
| 1. Contractor | | | | 2. Contract | | | | 3. Program | | | | 4. Report Period | | | | | | | | |
| a. Name | | | | a. Name | | | | a. Name | | | | a. From (YYMMDD) | | | | | | | | |
| b. Location (Address & Zip Code) | | | | b. Number | | | | b. Phase (X one) <input type="checkbox"/> RDT&E <input type="checkbox"/> Production | | | | b. To (YYMMDD) | | | | | | | | |
| | | | | c. Type | | | | | | | | d. Share Ratio | | | | | | | | |
| 5. Contract Data | | | | | | | | | | | | | | | | | | | | |
| a. Original Negotiated Cost | | | b. Negotiated Contract Changes | | | c. Current Negotiated Cost (a. + b.) | | | d. Estimated Cost Of Authorized Unpriced Work | | | e. Contract Budget Base (c. + d.) | | | f. Total Allocated 0 Budget | | | g. Difference (e. - f.) | | |
| 100,000 | | | 10,500 | | | 110,500 | | | 0 | | | 110,500 | | | 110,500 | | | | | |
| h. Contract Start Date (YYMMDD) | | | | i. Contract Definition Date (YYMMDD) | | | | j. Planned Completion Date (YYMMDD) | | | | k. Contract Completion Date (YYMMDD) | | | | l. Estimated Completion Date (YYMMDD) | | | | |
| 6. Performance Data | | | | | | | | | | | | | | | | | | | | |
| (1) | BCWS CUM To Date (2) | BCWS For Report Period Nov (3) | Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative) | | | | | | | | | | | Undistributed Budget (15) | Total Budget (16) | | | | | |
| | | | Six Month Forecast | | | | | | (Enter Specified Periods) | | | | | | | | | | | |
| | | | +1 Dec (4) | +2 Jan (5) | +3 Feb (6) | +4 Mar (7) | +5 Apr (8) | +6 May (9) | (10) | (11) | (12) | (13) | (14) | | | | | | | |
| a. Performance Measurement Baseline (Beginning Of Period) | | | | | | 99,625 | | | | | | | | | | 3,900 | 103,525 | | | |
| b. Baseline Changes Authorized During Report Period Baseline Remain. P0002 CAs | | | 1,000 | 1,000 | 1,100 | | | | | | | | | | | (3,100) | | | | |
| c. Performance Measurement Baseline (End of Period) | | | | | | | | 102,725 | | | | | | | | 800 | 103,525 | | | |
| 7. Management Reserve | | | | | | | | | | | | | | | | | 6,975 | | | |
| 8. Total | | | | | | | | | | | | | | | | | 110,500 | | | |

On Analysis Format Page
 UB: Stop Work Order= 800K