

“Project Management Using Earned Value”
Case Study Solution 34.1

34.1

C A S E

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Contract
Budget
Base Log

Contract Budget Base log (CBB) (\$ in Thousands)										
1 Transaction Number	2 Date	3 Description	4 Contract Target Cost (CTC)	5 Authorized Unpriced Work (AUW)	6 Contract Budget Base (CBB)	7 Management Reserve (MR)	8 Performance Measurement Baseline (PMB)	9 Undistributed Budget (UB)	10 Allocated (Distributed) Budget	11 Remarks/Notes
1	14 Jan Yr01	Contract Award	100,000	-0-	100,000	-0-	100,000	100,000	-0-	Establish contract budget & BBL
2	14 Jan Yr01	Preliminary MR Established	No Change	No Change	No Change	9,000	(9,000)	(9,000)	No Change	Establish Preliminary MR
N/A	31 Jan Yr01	January CPR	100,000	-0-	100,000	9,000	91,000	91,000	-0-	
3	28 Feb Yr01	Increase UB.	No Change	No Change	No Change	(2,500)	2,500	2,500	No Change	Adjust MR from CAM negotiations.
4	28 Feb Yr01	Establish PMB	No Change	No Change	No Change	No Change	No Change	(93,500)	93,500	Issue CAADs for all authorized work, transfer UB to CAs
N/A	28 Feb Yr01	February CPR	100,000	-0-	100,000	6,500	93,500	-0-	93,500	
N/A	03 Apr Yr01	March CPR	100,000	-0-	100,000	6,500	93,500	-0-	93,500	
5	23 Apr Yr01	P0001	1,000	No Change	1,000	No Change	1,000	1,000	No Change	Log Modification P0001 into Contract
N/A	01 May Yr01	April CPR	101,000	-0-	101,000	6,500	94,500	1,000	93,500	
6	16 May Yr01	Increase MR from CAM P0001 Negotiations.	No Change	No Change	No Change	75	(75)	(75)	No Change	Adjust MR from CAM negotiations.
7	16 May Yr01	Change PMB for P0001	No Change	No Change	No Change	No Change	No Change	(925)	925	Issue CAADs for all authorized P0001 work, transfer UB to CAs
8	22 May Yr01	SWO (AM/PM Con Fr)	No Change	No Change	No Change	No Change	No Change	800	(800)	Transfer remaining budget & scope from CAs to UB (SOW still exists)
N/A	29 May Yr01	May CPR	101,000	-0-	101,000	6,575	94,425	800	93,625	
9	10 Jun Yr01	PSM Design Analysis, AUW Change	No Change	10,000	10,000	No Change	10,000	10,000	No Change	10.0M NTE stipulated in PCO's FAX
10	10 Jun Yr01	90 Days Initial PSM Design Analysis Effort Auth. By PM>	No Change	No Change	No Change	No Change	No Change	(3,000)	3,000	Only a portion of work planned since change not yet negotiated.
N/A	03 Jul Yr01	June CPR	101,000	10,000	111,000	6,575	104,425	7,800	96,625	
N/A	31 Jul Yr01	July CPR	101,000	10,000	111,000	6,575	104,425	7,800	96,625	
11	20 Aug Yr01	Additional 90 Days of PSM Design Analysis Auth. By PM.	No Change	No Change	No Change	No Change	No Change	(3,000)	3,000	3 months additional CAADs authorized
N/A	28 Aug Yr01	August CPR	101,000	10,000	111,000	6,575	104,425	4,800	99,625	
N/A	02 Oct Yr01	September CPR	101,000	10,000	111,000	6,575	104,425	4,800	99,625	
12	22 Oct Yr01	P0002, PSM Design Analysis Definitized	9,500	(10,000)	(500)	No Change	(500)	(500)	No Change	500 negotiation loss from UB
13	22 Oct Yr01	Increase MR from UB	No Change	No Change	No Change	400	(400)	(400)	No Change	400 MR Established from UB from UB
N/A	30 Oct Yr01	October CPR	110,500	-0-	110,500	6,975	103,525	3,900	99,625	
14	25 Nov Yr01	Remaining P0002, PSM Design Analysis Auth by PM.	No Change	No Change	No Change	No Change	No Change	(3,100)	3,100	Issue CAADs for remaining P0002 work
N/A	25 Nov Yr01	November CPR	110,500	-0-	110,500	6,975	103,525	800	102,725	Remaining SOW from SWO still in UB.

Classification (when filled in)																
Contract Performance Report Format 1 - Work Breakdown Structure												Dollars In _____		Form Approved OMB No. 0704-0188		
1. Contractor				2. Contract				3. Program				4. Report Period				
a. Name				a. Name				a. Name				a. From (YYYYMMDD)				
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				January				
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)				b. To (YYYYMMDD)				
5. Contract Data																
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)
		100,000		0		8,000		108,000								
6. Estimated Cost at Completion							7. Authorized Contractor Representative									
			Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)			a. Name (Last, First, Middle Initial)				b. Title		
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)		
b. Worst Case																
c. Most Likely																
8. Performance Data																
Item (1)	Current Period					Cumulative To Date					Reprogramming Adjustments			At Completion		
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)						
a. Work Breakdown Structure Element															0	
b. Cost of Money																
c. Gen. & Admin.																
d. Undistributed Budget															91,000	
e. Subtotal (Performance Measurement Baseline)															91,000	
f. Management Reserve															9,000	
g. TOTAL															100,000	
9. Reconciliation To Contract Budget Base																
a. Variance Adjustment																
b. Total Contract Variance																

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline													Form Approved OMB No. 0704-0188				
Dollars In _____																	
1. Contractor			2. Contract				3. Program				4. Report Period						
a. Name			a. Name				a. Name				a. From (YYYYMMDD) January						
b. Location (Address & Zip Code)			b. Number				b. Phase				b. To (YYYYMMDD)						
			c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)										
5. Contract Data																	
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 0		c. Current Negotiated Cost (a. + b.) 100,000		d. Estimated Cost Of Authorized Unpriced work 0		e. Contract Budget Base (c. + d.) 100,000		f. Total Allocated Budget 100,000		g. Difference (e. – f.)					
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)					
6. Performance Data																	
(1)	BCWS Cumulative To Date (2)	BCWS For Report Period Jan (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)											Undistributed Budget (15)	Total Budget (16)		
			Six Month Forecast						(Enter Specified Periods)								
			+1 Feb (4)	+2 Mar (5)	+3 Apr (6)	+4 May (7)	+5 Jun (8)	+6 Jul (9)	(10)	(11)	(12)	(13)	(14)				
a. Performance Measurement Baseline (Beginning of Period)							0									91,000	91,000
b. Baseline Changes Authorized During Report Period																	
c. Performance Measurement Baseline (End of Period)																91,000	91,000
7. Management Reserve																	9,000
8. Total																	100,000

DD FORM 2734/3, MAR 05

Classification (when filled in)													Form Approved OMB No. 0704-0188			
Contract Performance Report Format 1 - Work Breakdown Structure											Dollars In _____					
1. Contractor			2. Contract			3. Program			4. Report Period							
a. Name			a. Name			a. Name			a. From (YYYYMMDD)							
b. Location (Address & Zip Code)			b. Number			b. Phase RDT&E			February							
			c. Type		d. Share Ratio	c. EVMS Acceptance No Yes		(YYYYMMDD)		b. To (YYYYMMDD)						
5. Contract Data																
a. Quantity	b. Negotiated Cost 100,000	c. Est. Cost of Auth. Unpriced Work 0	d. Target Profit/Fee 8,000	e. Target Price 108,000	f. Estimated Price	g. Contract Ceiling	h. Estimated Contract Ceiling	i. Date of OTB/OTS (YYYY/MM/DD)								
6. Estimated Cost at Completion						7. Authorized Contractor Representative										
		Management Estimate at Completion (1)	Contract Budget Base (2)	Variance (3)	a. Name (Last, First, Middle Initial)			b. Title								
a. Best Case					c. Signature			d. Date Signed (YYYYMMDD)								
b. Worst Case																
c. Most Likely																
8. Performance Data																
Item (1)	Current Period					Cumulative To Date					Reprogramming Adjustments			At Completion		
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)						
a. Work Breakdown Structure Element																
b. Cost of Money																
c. Gen. & Admin.																
d. Undistributed Budget																
e. Subtotal (Performance Measurement Baseline)																
f. Management Reserve																
g. TOTAL																
9. Reconciliation To Contract Budget Base																
a. Variance Adjustment																
b. Total Contract Variance																

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Classification (When filled in)

Contract Performance Report Format 3 – Baseline												Form Approved OMB No. 0704-0188				
Dollars In _____																
1. Contractor			2. Contract			3. Program			4. Report Period							
a. Name			a. Name			a. Name			a. From (YYYYMMDD)							
b. Location (Address & Zip Code)			b. Number			b. Phase			b. To (YYYYMMDD)							
			c. Type		d. Share Ratio	c. EVMS Acceptance No Yes (YYYYMMDD)										
5. Contract Data																
a. Original Negotiated Cost		b. Negotiated Contract Changes		c. Current Negotiated Cost (a. + b.)		d. Estimated Cost Of Authorized Unpriced work		e. Contract Budget Base (c. + d.)		f. Total Allocated Budget		g. Difference (e. - f.)				
100,000		0		100,000		0		100,000		100,000						
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)				
6. Performance Data																
Item (1)	BCWS Cumulative To Date (2)	BCWS For Report Period Feb (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)						(Enter Specified Periods)					Undistributed Budget (15)	Total Budget (16)	
			Six Month Forecast													
			+1 Mar (4)	+2 Apr (5)	+3 May (6)	+4 Jun (7)	+5 Jul (8)	+6 Aug (9)	(10)	(11)	(12)	(13)	(14)			
a. Performance Measurement Baseline (Beginning of Period)						0									91,000	91,000
b. Baseline Changes Authorized During Report Period MR for Baseline Baselined		XX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	XXX	2,500	2,500
c. Performance Measurement Baseline (End of Period)															(93,500)	
7. Management Reserve																6,500
8. Total																100,000

**On Analysis "Format" Page
 To establish CA level baseline:
 UB use: (9,100K) to CAs
 MR Use: (2,500K) UB/ CAs**

DD FORM 2734/3, MAR 05

Classification (when filled in)

Contract Performance Report Format 1 - Work Breakdown Structure													Dollars In _____		Form Approved OMB No. 0704-0188		
1. Contractor				2. Contract				3. Program				4. Report Period					
a. Name				a. Name				a. Name				a. From (YYYYMMDD)					
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				March					
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)								b. To (YYYYMMDD)	
5. Contract Data																	
a. Quantity		b. Negotiated Cost 100,000		c. Est. Cost of Auth. Unpriced Work 0		d. Target Profit/Fee 8,000		e. Target Price 108,000		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)	
6. Estimated Cost at Completion									7. Authorized Contractor Representative								
			Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)			a. Name (Last, First, Middle Initial)				b. Title			
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)			
b. Worst Case																	
c. Most Likely																	
8. Performance Data																	
Item (1)	Current Period						Cumulative To Date					Reprogramming Adjustments			At Completion		
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)	
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)							
a. Work Breakdown Structure Element																	
b. Cost of Money																	
c. Gen. & Admin.																	
d. Undistributed Budget																	
e. Subtotal (Performance Measurement Baseline)																	
f. Management Reserve																	
g. TOTAL																	
93,500																	
6,500																	
100,000																	
9. Reconciliation To Contract Budget Base																	
a. Variance Adjustment																	
b. Total Contract Variance																	

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline												Form Approved OMB No. 0704-0188			
Dollars In _____															
1. Contractor			2. Contract			3. Program			4. Report Period						
a. Name			a. Name			a. Name			a. From (YYYYMMDD)						
b. Location (Address & Zip Code)			b. Number			b. Phase			b. To (YYYYMMDD)						
			c. Type		d. Share Ratio	c. EVMS Acceptance No Yes (YYYYMMDD)									
5. Contract Data															
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 0		c. Current Negotiated Cost (a. + b.) 100,000		d. Estimated Cost Of Authorized Unpriced work 0		e. Contract Budget Base (c. + d.) 100,000		f. Total Allocated Budget 100,000		g. Difference (e. - f.)			
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)			
6. Performance Data															
Item (1)	BCWS Cumulative To Date (2)	BCWS For Report Period Mar (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)						Undistributed Budget (15)	Total Budget (16)					
			Six Month Forecast								(Enter Specified Periods)				
			+1 Apr (4)	+2 May (5)	+3 Jun (6)	+4 Jul (7)	+5 Aug (8)	+6 Sep (9)			(10)	(11)	(12)	(13)	(14)
a. Performance Measurement Baseline (Beginning of Period)							93,500							0	93,500
b. Baseline Changes Authorized During Report Period None															
c. Performance Measurement Baseline (End of Period)							93,500							0	93,500
7. Management Reserve															6,500
8. Total															100,000

On Analysis "Format" Page

DD FORM 2734/3, MAR 05

Classification (when filled in)																Form Approved OMB No. 0704-0188		
Contract Performance Report Format 1 - Work Breakdown Structure													Dollars In _____					
1. Contractor				2. Contract				3. Program				4. Report Period						
a. Name				a. Name				a. Name				a. From (YYYYMMDD)						
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				April						
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)				b. To (YYYYMMDD)						
5. Contract Data																		
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)		
		101,000		0		8,000		109,000										
6. Estimated Cost at Completion										7. Authorized Contractor Representative								
				Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)		a. Name (Last, First, Middle Initial)				b. Title				
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)				
b. Worst Case																		
c. Most Likely																		
8. Performance Data																		
Item (1)	Current Period						Cumulative To Date					Reprogramming Adjustments			At Completion			
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)		
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)								
a. Work Breakdown Structure Element																		
b. Cost of Money																		
c. Gen. & Admin.																		
d. Undistributed Budget																		
e. Subtotal (Performance Measurement Baseline)																		
f. Management Reserve																		
g. TOTAL																		
93,500																		
1,000																		
94,500																		
6,500																		
101,000																		
9. Reconciliation To Contract Budget Base																		
a. Variance Adjustment																		
b. Total Contract Variance																		

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline												Form Approved OMB No. 0704-0188				
Dollars In _____																
1. Contractor			2. Contract				3. Program			4. Report Period						
a. Name			a. Name				a. Name			a. From (YYYYMMDD)						
b. Location (Address & Zip Code)			b. Number		b. Phase		b. To (YYYYMMDD)									
c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)												
5. Contract Data																
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 1,000		c. Current Negotiated Cost (a. + b.) 101,000		d. Estimated Cost Of Authorized Unpriced work 0		e. Contract Budget Base (c. + d.) 101,000		f. Total Allocated Budget 101,000		g. Difference (e. – f.)				
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)				
6. Performance Data																
(1)	BCWS Cumulative To Date (2)	BCWS For Report Period (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)											Undistributed Budget (15)	Total Budget (16)	
			Six Month Forecast						(Enter Specified Periods)							
			+1 May (4)	+2 Jun (5)	+3 Jul (6)	+4 Aug (7)	+5 Sep (8)	+6 Oct (9)	(10)	(11)	(12)	(13)	(14)			
a. Performance Measurement Baseline (Beginning of Period)						93,500									0	93,500
b. Baseline Changes Authorized During Report Period P0001															1,000	1,000
c. Performance Measurement Baseline (End of Period)								93,500							0	94,500
7. Management Reserve																6,500
8. Total																101,000

On Analysis "Format" Page
UB: P0001 \$1,000K

DD FORM 2734/3, MAR 05

Classification (when filled in)																Form Approved OMB No. 0704-0188		
Contract Performance Report																Dollars In _____		
Format 1 - Work Breakdown Structure																		
1. Contractor				2. Contract				3. Program				4. Report Period						
a. Name				a. Name				a. Name				a. From (YYYYMMDD)						
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				May						
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)				b. To (YYYYMMDD)						
5. Contract Data																		
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)		
		101,000		0		8,000		109,000										
6. Estimated Cost at Completion								7. Authorized Contractor Representative										
				Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)		a. Name (Last, First, Middle Initial)				b. Title				
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)				
b. Worst Case																		
c. Most Likely																		
8. Performance Data																		
Item (1)	Current Period					Cumulative To Date					Reprogramming Adjustments			At Completion				
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)		
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)								
a. Work Breakdown Structure Element																		
b. Cost of Money																		
c. Gen. & Admin.																		
d. Undistributed Budget																		
e. Subtotal (Performance Measurement Baseline)																		
f. Management Reserve																		
g. TOTAL																		
9. Reconciliation To Contract Budget Base																		
a. Variance Adjustment																		
b. Total Contract Variance																		

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline											Form Approved OMB No. 0704-0188						
Dollars In _____																	
1. Contractor			2. Contract				3. Program			4. Report Period							
a. Name			a. Name				a. Name			a. From (YYYYMMDD)							
b. Location (Address & Zip Code)			b. Number				b. Phase			b. To (YYYYMMDD)							
			c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)										
5. Contract Data																	
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 1,000		c. Current Negotiated Cost (a. + b.) 101,000		d. Estimated Cost Of Authorized Unpriced work 0		e. Contract Budget Base (c. + d.) 101,000		f. Total Allocated Budget 101,000		g. Difference (e. – f.)					
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)					
6. Performance Data																	
(1)	BCWS Cumulative To Date (2)	BCWS For Report Period May (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)											Undistributed Budget (15)	Total Budget (16)		
			Six Month Forecast						(Enter Specified Periods)								
			+1 Jun (4)	+2 Jul (5)	+3 Aug (6)	+4 Sep (7)	+5 Oct (8)	+6 Nov (9)	(10)	(11)	(12)	(13)	(14)				
a. Performance Measurement Baseline (Beginning of Period)						93,500										1,000	94,500
b. Baseline Changes Authorized During Report Period Baselined P0001 To MR from P0001 Stop Work Order		125 (100)	400 (200)	200 (200)	200 (150)	(150)										(925) (75) 800	(75)
c. Performance Measurement Baseline (End of Period)								93,625								800	94,425
7. Management Reserve																	6,575
8. Total																	101,000

On Analysis "Format" Page
UB: P0001 to CAs = (\$925K)
Stop Work Order = \$800K
MR: \$75K from P0001, UB

DD FORM 2734/3, MAR 05

Classification (when filled in)																			
Contract Performance Report Format 1 - Work Breakdown Structure												Dollars In _____		Form Approved OMB No. 0704-0188					
1. Contractor					2. Contract					3. Program					4. Report Period				
a. Name					a. Name					a. Name					a. From (YYYYMMDD)				
b. Location (Address & Zip Code)					b. Number					b. Phase RDT&E					June				
					c. Type			d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)									
5. Contract Data																			
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)			
		101,000		10,000		8,000		119,000											
6. Estimated Cost at Completion										7. Authorized Contractor Representative									
			Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)			a. Name (Last, First, Middle Initial)				b. Title					
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)					
b. Worst Case																			
c. Most Likely																			
8. Performance Data																			
Item (1)	Current Period					Cumulative To Date					Reprogramming Adjustments			At Completion					
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)			
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)									
a. Work Breakdown Structure Element																96,625			
b. Cost of Money																			
c. Gen. & Admin.																			
d. Undistributed Budget																7,800			
e. Subtotal (Performance Measurement Baseline)																104,425			
f. Management Reserve																6,575			
g. TOTAL																111,000			
9. Reconciliation To Contract Budget Base																			
a. Variance Adjustment																			
b. Total Contract Variance																			

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline												Form Approved OMB No. 0704-0188			
Dollars In _____															
1. Contractor			2. Contract			3. Program			4. Report Period						
a. Name			a. Name			a. Name			a. From (YYYYMMDD)						
b. Location (Address & Zip Code)			b. Number			b. Phase			b. To (YYYYMMDD)						
			c. Type		d. Share Ratio	c. EVMS Acceptance No Yes (YYYYMMDD)									
5. Contract Data															
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 1,000		c. Current Negotiated Cost (a. + b.) 101,000		d. Estimated Cost Of Authorized Unpriced work 10,000		e. Contract Budget Base (c. + d.) 111,000		f. Total Allocated Budget 111,000		g. Difference (e. - f.)			
h. Contract Start Date (YYYYMMDD)		i. Contract Definitization Date (YYYYMMDD)		j. Planned Completion Date (YYYYMMDD)		k. Contract Completion Date (YYYYMMDD)		l. Estimated Completion Date (YYYYMMDD)							
6. Performance Data															
Item (1)	BCWS Cumulative To Date (2)	BCWS For Report Period Jun (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)						Undis-tributed Budget (15)	Total Budget (16)					
			Six Month Forecast								(Enter Specified Periods)				
			+1 Jul (4)	+2 Aug (5)	+3 Sep (6)	+4 Oct (7)	+5 Nov (8)	+6 Dec (9)			(10)	(11)	(12)	(13)	(14)
a. Performance Measurement Baseline (Beginning of Period)						93,625								800	94,425
b. Baseline Changes Authorized During Report Period PSM Design ECP PSM Design Initial Work		1,000	1,000	1,000										10,000 (3,000)	10,000
c. Performance Measurement Baseline (End of Period)								96,625						7,800	104,425
7. Management Reserve															6,575
8. Total															111,000

On Analysis "Format" Page

UB: PSM Design ECP = \$7,000
SWO = 800
PMB Change: For 3 Mos. PSM = \$3000

Classification (when filled in)																Form Approved OMB No. 0704-0188		
Contract Performance Report Format 1 - Work Breakdown Structure													Dollars In _____					
1. Contractor				2. Contract				3. Program				4. Report Period						
a. Name				a. Name				a. Name				a. From (YYYYMMDD)						
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				July						
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)				b. To (YYYYMMDD)						
5. Contract Data																		
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)		
		101,000		10,000		8,000		119,000										
6. Estimated Cost at Completion								7. Authorized Contractor Representative										
				Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)		a. Name (Last, First, Middle Initial)				b. Title				
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)				
b. Worst Case																		
c. Most Likely																		
8. Performance Data																		
Item (1)	Current Period					Cumulative To Date					Reprogramming Adjustments			At Completion				
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)		
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)								
a. Work Breakdown Structure Element																		
b. Cost of Money																		
c. Gen. & Admin.																		
d. Undistributed Budget																		
e. Subtotal (Performance Measurement Baseline)																		
f. Management Reserve																		
g. TOTAL																		
9. Reconciliation To Contract Budget Base																		
a. Variance Adjustment																		
b. Total Contract Variance																		

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline												Form Approved OMB No. 0704-0188				
Dollars In _____																
1. Contractor			2. Contract			3. Program			4. Report Period							
a. Name			a. Name			a. Name			a. From (YYYYMMDD)							
b. Location (Address & Zip Code)			b. Number			b. Phase			b. To (YYYYMMDD)							
			c. Type		d. Share Ratio	c. EVMS Acceptance No Yes (YYYYMMDD)										
5. Contract Data																
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 1,000		c. Current Negotiated Cost (a. + b.) 101,000		d. Estimated Cost Of Authorized Unpriced work 10,000		e. Contract Budget Base (c. + d.) 111,000		f. Total Allocated Budget 111,000		g. Difference (e. – f.)				
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)				
6. Performance Data																
(1)	BCWS Cumulative To Date (2)	BCWS For Report Period Jul (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)						(Enter Specified Periods)					Undistributed Budget (15)	Total Budget (16)	
			Six Month Forecast													
			+1 Aug (4)	+2 Sep (5)	+3 Oct (6)	+4 Nov (7)	+5 Dec (8)	+6 Jan (9)	(10)	(11)	(12)	(13)	(14)			
a. Performance Measurement Baseline (Beginning of Period)						96,625									7,800	104,425
b. Baseline Changes Authorized During Report Period																
c. Performance Measurement Baseline (End of Period)								96,625							7,800	104,425
7. Management Reserve																6,575
8. Total																111,000

On Analysis "Format" Page
UB: PSM Design ECP = \$7,000
SWO 800

DD FORM 2734/3, MAR 05

Classification (when filled in)																Form Approved OMB No. 0704-0188		
Contract Performance Report Format 1 - Work Breakdown Structure													Dollars In _____					
1. Contractor				2. Contract				3. Program				4. Report Period						
a. Name				a. Name				a. Name				a. From (YYYYMMDD)						
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				August						
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)				b. To (YYYYMMDD)						
5. Contract Data																		
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)		
		101,000		10,000		8,000		119,000										
6. Estimated Cost at Completion										7. Authorized Contractor Representative								
				Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)		a. Name (Last, First, Middle Initial)				b. Title				
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)				
b. Worst Case																		
c. Most Likely																		
8. Performance Data																		
Item (1)	Current Period			Variance			Cumulative To Date			Variance			Reprogramming Adjustments			At Completion		
	Budgeted Cost		Actual Cost Work Performed (4)	Schedule (5)	Cost (6)	Budgeted Cost		Actual Cost Work Performed (9)	Schedule (10)	Cost (11)	Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)		
	Work Scheduled (2)	Work Performed (3)				Work Scheduled (7)	Work Performed (8)											
a. Work Breakdown Structure Element																		
b. Cost of Money																		
c. Gen. & Admin.																		
d. Undistributed Budget																4,800		
e. Subtotal (Performance Measurement Baseline)																	104,425	
f. Management Reserve																	6,575	
g. TOTAL																	111,000	
9. Reconciliation To Contract Budget Base																		
a. Variance Adjustment																		
b. Total Contract Variance																		

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline												Form Approved OMB No. 0704-0188								
Dollars In _____																				
1. Contractor			2. Contract			3. Program			4. Report Period											
a. Name			a. Name			a. Name			a. From (YYYYMMDD)											
b. Location (Address & Zip Code)			b. Number			b. Phase			b. To (YYYYMMDD)											
			c. Type		d. Share Ratio	c. EVMS Acceptance No Yes (YYYYMMDD)														
5. Contract Data																				
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 1,000		c. Current Negotiated Cost (a. + b.) 101,000		d. Estimated Cost Of Authorized Unpriced work 10,000		e. Contract Budget Base (c. + d.) 111,000		f. Total Allocated Budget 111,000		g. Difference (e. - f.)								
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)								
6. Performance Data																				
(1)	BCWS Cumulative To Date (2)	BCWS For Report Period Aug (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)						(10)	(11)	(12)	(13)	(14)	Undistributed Budget (15)	Total Budget (16)					
			Six Month Forecast													(Enter Specified Periods)				
			+1 Sep (4)	+2 Oct (5)	+3 Nov (6)	+4 Dec (7)	+5 Jan (8)	+6 Feb (9)												
a. Performance Measurement Baseline (Beginning of Period)						96,625								7,800	104,425					
b. Baseline Changes Authorized During Report Period																				
Continue PSM ECP			1,000	1,000	1,000									(3,000)						
c. Performance Measurement Baseline (End of Period)								99,625						4,800	104,425					
7. Management Reserve															6,575					
8. Total															111,000					

On Analysis "Format" Page

UB: PSM Design ECP = \$4000

SWO 800

PMB Change: For 3 Mos. PSM = \$3000

DD FORM 2734/3, MAR 05

Classification (when filled in)																			
Contract Performance Report Format 1 - Work Breakdown Structure												Dollars In _____		Form Approved OMB No. 0704-0188					
1. Contractor					2. Contract					3. Program					4. Report Period				
a. Name					a. Name					a. Name					a. From (YYYYMMDD)				
b. Location (Address & Zip Code)					b. Number					b. Phase RDT&E					September				
					c. Type			d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)									
5. Contract Data																			
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)			
		101,000		10,000		8,000		119,000											
6. Estimated Cost at Completion										7. Authorized Contractor Representative									
			Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)			a. Name (Last, First, Middle Initial)				b. Title					
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)					
b. Worst Case																			
c. Most Likely																			
8. Performance Data																			
Item (1)	Current Period						Cumulative To Date					Reprogramming Adjustments			At Completion				
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)			
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)									
a. Work Breakdown Structure Element																			
b. Cost of Money																			
c. Gen. & Admin.																			
d. Undistributed Budget																			
e. Subtotal (Performance Measurement Baseline)																			
f. Management Reserve																			
g. TOTAL																			
9. Reconciliation To Contract Budget Base																			
a. Variance Adjustment																			
b. Total Contract Variance																			

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline												Form Approved OMB No. 0704-0188			
Dollars In _____															
1. Contractor			2. Contract			3. Program			4. Report Period						
a. Name			a. Name			a. Name			a. From (YYYYMMDD)						
b. Location (Address & Zip Code)			b. Number			b. Phase			b. To (YYYYMMDD)						
			c. Type		d. Share Ratio	c. EVMS Acceptance No Yes (YYYYMMDD)									
5. Contract Data															
a. Original Negotiated Cost		b. Negotiated Contract Changes		c. Current Negotiated Cost (a. + b.)		d. Estimated Cost Of Authorized Unpriced work		e. Contract Budget Base (c. + d.)		f. Total Allocated Budget		g. Difference (e. – f.)			
100,000		1,000		101,000		10,000		111,000		111,000					
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)			
6. Performance Data															
Item (1)	BCWS Cumulative To Date (2)	BCWS For Report Period Sep (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)									Undis- tributed Budget (15)	Total Budget (16)		
			Six Month Forecast						(Enter Specified Periods)						
			+1 Oct (4)	+2 Nov (5)	+3 Dec (6)	+4 Jan (7)	+5 Feb (8)	+6 Mar (9)	(10)	(11)	(12)			(13)	(14)
a. Performance Measurement Baseline (Beginning of Period)						99,625								4,800	104,425
b. Baseline Changes Authorized During Report Period															
c. Performance Measurement Baseline (End of Period)							99,625							4,800	104,425
7. Management Reserve															6,575
8. Total															111,000

**On Analysis "Format" Page
NO BUDGET CHANGES**

DD FORM 2734/3, MAR 05

Classification (when filled in)													Form Approved OMB No. 0704-0188				
Contract Performance Report Format 1 - Work Breakdown Structure													Dollars In _____				
1. Contractor				2. Contract				3. Program				4. Report Period					
a. Name				a. Name				a. Name				a. From (YYYYMMDD)					
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				October					
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)				b. To (YYYYMMDD)					
5. Contract Data																	
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)	
		110,500		0		8,600		119,100									
6. Estimated Cost at Completion										7. Authorized Contractor Representative							
				Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)		a. Name (Last, First, Middle Initial)				b. Title			
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)			
b. Worst Case																	
c. Most Likely																	
8. Performance Data																	
Item (1)	Current Period						Cumulative To Date					Reprogramming Adjustments			At Completion		
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)	
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)							
a. Work Breakdown Structure Element																99,625	
b. Cost of Money																	
c. Gen. & Admin.																	
d. Undistributed Budget																3,900	
e. Subtotal (Performance Measurement Baseline)																103,525	
f. Management Reserve																6,975	
g. TOTAL																110,500	
9. Reconciliation To Contract Budget Base																	
a. Variance Adjustment																	
b. Total Contract Variance																	

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline										Form Approved OMB No. 0704-0188						
Dollars In _____																
1. Contractor			2. Contract			3. Program			4. Report Period							
a. Name			a. Name			a. Name			a. From (YYYYMMDD)							
b. Location (Address & Zip Code)			b. Number			b. Phase			b. To (YYYYMMDD)							
			c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)									
5. Contract Data																
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 10,500		c. Current Negotiated Cost (a. + b.) 110,500		d. Estimated Cost Of Authorized Unpriced work 0		e. Contract Budget Base (c. + d.) 110,500		f. Total Allocated Budget 110,500		g. Difference (e. – f.)				
h. Contract Start Date (YYYYMMDD)			i. Contract Definitization Date (YYYYMMDD)			j. Planned Completion Date (YYYYMMDD)			k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)				
6. Performance Data																
Item (1)	BCWS Cumulative To Date (2)	BCWS For Report Period Oct (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)										Undistributed Budget (15)	Total Budget (16)		
			Six Month Forecast						(Enter Specified Periods)							
			+1 Nov (4)	+2 Dec (5)	+3 Jan (6)	+4 Feb (7)	+5 Mar (8)	+6 Apr (9)	(10)	(11)	(12)	(13)			(14)	
a. Performance Measurement Baseline (Beginning of Period)						99,625									4,800	104,425
b. Baseline Changes Authorized During Report Period																
P0002 Neg. Loss															(500)	(500)
P0002 MR Estab.															(400)	(400)
c. Performance Measurement Baseline (End of Period)							99,625								3,900	103,525
7. Management Reserve																6,975
8. Total																110,500

On Analysis "Format" Page
UB: P0002: \$3,100
SWO 800
MR: Establish from P0002 500

DD FORM 2734/3, MAR 05

Classification (when filled in)																Form Approved OMB No. 0704-0188		
Contract Performance Report Format 1 - Work Breakdown Structure													Dollars In _____					
1. Contractor				2. Contract				3. Program				4. Report Period						
a. Name				a. Name				a. Name				a. From (YYYYMMDD)						
b. Location (Address & Zip Code)				b. Number				b. Phase RDT&E				November						
				c. Type		d. Share Ratio		c. EVMS Acceptance No Yes (YYYYMMDD)				b. To (YYYYMMDD)						
5. Contract Data																		
a. Quantity		b. Negotiated Cost		c. Est. Cost of Auth. Unpriced Work		d. Target Profit/Fee		e. Target Price		f. Estimated Price		g. Contract Ceiling		h. Estimated Contract Ceiling		i. Date of OTB/OTS (YYYY/MM/DD)		
		110,500		0		8,600		119,100										
6. Estimated Cost at Completion										7. Authorized Contractor Representative								
				Management Estimate at Completion (1)		Contract Budget Base (2)		Variance (3)		a. Name (Last, First, Middle Initial)				b. Title				
a. Best Case										c. Signature				d. Date Signed (YYYYMMDD)				
b. Worst Case																		
c. Most Likely																		
8. Performance Data																		
Item (1)	Current Period					Cumulative To Date					Reprogramming Adjustments			At Completion				
	Budgeted Cost		Actual Cost Work Performed (4)	Variance		Budgeted Cost		Actual Cost Work Performed (9)	Variance		Cost Variance (12a)	Schedule Variance (12b)	Budget (13)	Budgeted (14)	Estimated (15)	Variance (16)		
	Work Scheduled (2)	Work Performed (3)		Schedule (5)	Cost (6)	Work Scheduled (7)	Work Performed (8)		Schedule (10)	Cost (11)								
a. Work Breakdown Structure Element																		
b. Cost of Money																		
c. Gen. & Admin.																		
d. Undistributed Budget																		
e. Subtotal (Performance Measurement Baseline)																		
f. Management Reserve																		
g. TOTAL																		
102,725																		
800																		
103,525																		
6,975																		
110,500																		
9. Reconciliation To Contract Budget Base																		
a. Variance Adjustment																		
b. Total Contract Variance																		

DD FORM 2734/1, MAR 05

Classification (When filled in)

Contract Performance Report Format 3 – Baseline											Form Approved OMB No. 0704-0188						
Dollars In _____																	
1. Contractor			2. Contract				3. Program			4. Report Period							
a. Name			a. Name				a. Name			a. From (YYYYMMDD) November							
b. Location (Address & Zip Code)			b. Number		b. Phase		c. EVMS Acceptance No Yes (YYYYMMDD)			b. To (YYYYMMDD)							
		c. Type	d. Share Ratio														
5. Contract Data																	
a. Original Negotiated Cost 100,000		b. Negotiated Contract Changes 10,500		c. Current Negotiated Cost (a. + b.) 110,500		d. Estimated Cost Of Authorized Unpriced work 0		e. Contract Budget Base (c. + d.) 110,500		f. Total Allocated Budget 110,500		g. Difference (e. – f.)					
h. Contract Start Date (YYYYMMDD)		i. Contract Definitization Date (YYYYMMDD)		j. Planned Completion Date (YYYYMMDD)		k. Contract Completion Date (YYYYMMDD)			l. Estimated Completion Date (YYYYMMDD)								
6. Performance Data																	
(1)	BCWS Cumulative To Date (2)	BCWS For Report Period Nov (3)	Budgeted Cost For Work Scheduled (BCWS) (Non-Cumulative)											Undistributed Budget (15)	Total Budget (16)		
			Six Month Forecast						(Enter Specified Periods)								
			+1 Dec (4)	+2 Jan (5)	+3 Feb (6)	+4 Mar (7)	+5 Apr (8)	+6 May (9)	(10)	(11)	(12)	(13)	(14)				
a. Performance Measurement Baseline (Beginning of Period)						99,625										3,900	103,525
b. Baseline Changes Authorized During Report Period Baseline Remain. P0002 CAs			1,000	1,000	1,100											(3,100)	
c. Performance Measurement Baseline (End of Period)								102,725								800	103,525
7. Management Reserve																	6,975
8. Total																	110,500

On Analysis "Format" Page
UB: SWO \$800
PMB Change: P0002 Remaining Work: \$3100

DD FORM 2734/3, MAR 05